SECOND AMENDMENT TO WORKFORCE INVESTMENT ACT CONTRACT BETWEEN THE CITY OF DURHAM AND GENERAL MANAGEMENT SOLUTIONS, INC. (GMSI) OF VIRGINIA BEACH, VA

This contract ("Second Amendment") is made and entered into as of the 1st day of October, 2011, between the City of Durham, a municipal corporation ("City") and General Management Solutions, Inc. ("Contractor"), a Virginia corporation authorized to do business in the State of North Carolina.

The City and the Contractor entered into a contract titled "Workforce Investment Act Contract Between the City of Durham and General Management Solutions, Inc. of Virginia Beach, VA" dated August 30, 2010 to be effective on October 1, 2010. That contract is referred to as the "Original Contract." The Original Contract was amended to allow continuation of services through September 30, 2011 with an contract amendment titled "Workforce Investment Act Contract Amendment between the City of Durham and General Management Solutions, Inc. of Virginia Beach, VA" dated May 1, 2011. That contract is referred to as the "First Amendment". The purpose of the Second Amendment is to extend and expand the services provided under the "Original Contract" and "First Contract Amendment", and amend the payment budget. The Original Contract is amended as follows:

1. Delete Section 2. "Purpose/Program Narrative" of and replaced with the following:

Section 2, <u>Purpose/Program Narrative</u> Contractor shall perform the services and activities outlined in Attachment A of the Second Amendment and Attachment A-1 of the Second Amendment. Those services and activities are sometimes referred to in this contract as the "Scope of Work" or the "Deliverables". The Contractor shall begin performance of these services and activities on October 1, 2011. It shall complete those services and activities by September 30, 2012. This Contract may be renewed based upon performance and funding availability for a maximum of one additional year. At the end of this contract (year two), an evaluation will be made by the Office of Economic and Workforce Development (OEWD) to determine whether to recommend the second and final contract renewal, and to refer the recommendation to the Durham Workforce Development Board (DWDB) and the City Council prior to September 30, 2012.

2. Delete Section 3, Complete Work without Extra Cost and replaced with the following:

Section 3. <u>Complete Work without Extra Cost.</u> Except to the extent otherwise specifically stated in this contract and in Attachment B of the Second Amendment, the Contractor shall obtain and provide, without additional cost to the City, all labor, materials, equipment, transportation, facilities, services, permits, and licenses necessary to perform the Work.

3. Delete Section 4, "Payment under the Contract," and replaced with the following:

Section 4, <u>"Payment under the Contract"</u>. The City shall make payments on a cost reimbursement basis to the Contractor for services and activities described in Attachment A of the Second Amendment and Attachment A-1 of the Second Amendment, and within the budgeted

line-items provided for in "Attachment B" of this Amendment in an amount not to exceed a contract value of \$1,730,227.00. Those payments shall be made by the City within 30 days of receipt of invoices for services received from the Contractor. No less often than monthly, the Contractor shall send invoices to the Workforce Development Administrator within the Office of Economic and Workforce Development, whose name and address shall be provided by the City. The City shall provide the Contractor with blank reporting forms referred to in this Contract, and Contractor agrees to use those forms and instructions.

Notwithstanding anything in the Contract which may be to the contrary, Contractor understands and agrees that any payment made under or in any way relating to this contract by the City is limited to the lesser of (i) funds made available for that purpose by the North Carolina Department of Commerce, Division of Workforce Development (DWD) under the grant referred to above, or a total maximum of the total contract amount of (ii) \$1,730,227.00. Payments shall be made on a cost reimbursement basis by the City only for services and activities listed in Attachment A of the "Second Amendment" and Attachment A-1 of the Second Amendment, and consistent with, and not exceeding, the budgeted line item amounts identified in Attachment B attached to this Amendment.

Contractor performance will be reviewed on a monthly basis. Failure to reach the goals and objectives, and failure to carry out the services and activities as set out in Attachment A-1 of this Amendment, Attachment A of the Second Amendment, and Attachment B of this Amendment in a timely manner, will result in delay of payment to Contractor under this Contract and will be in breach of the Contract.

- 4. Attachment A of the Original Contract is deleted and replaced with "Attachment A of the Second Amendment"
- 5. Attachment A-1 of the First Contract Amendment is deleted and replaced with "Attachment A-1 of the Second Amendment"
- 6. Attachment B of the First Contract Amendment is deleted and replaced with "Attachment B Amended October 2011" attached to this Amendment.

IN TESTIMONY WHEREOF, the parties hereto have caused this Second Amendment to be executed, as of the day and year first above written.

[SIGNATURES APPEAR ON FOLLOWING PAGE]

CITY OF DURHAM ATTEST: By: PREAUDIT CERTIFICATE General Management Solutions, INC. By:_____ Title: _____(Affix corporate seal.) State of _____ ACKNOWLEDGMENT BY GENERAL MANAGEMENT SOLUTIONS INC. County of _____ I, a notary public in and for the aforesaid county and state, certify that personally appeared before me this day and stated that he or she is (strike through the inapplicable:) chairperson/president/chief executive officer/ vice-president/ assistant vice-president/ treasurer/ chief financial officer of GENERAL MANAGEMENT SOLUTIONS, INC., a corporation organized and existing under the laws of Virginia, and that by authority duly given and as the act of the corporation, he or she signed the foregoing contract or agreement with the City of Durham and the corporate seal was affixed thereto. This the day of ______, 20______. My commission expires:

Notary Public

Attachment A

Of the Second Amendment

ATTACHMENT A

STATEMENT OF WORK

Durham Workforce Development Board

GENERAL MANAGEMENT SOLUTIONS, INC.

Contractor shall perform the following services and activities as part of the Workforce Investment Act Adult and Dislocated Worker services program with a budget not to exceed \$725,227.00 (in program dollars) between October 1, 2011 and September 30, 2012:

General Management Solutions will provide services to 483 adult and dislocated workers who reside in Durham. Of the 483 participants that will be served 169 will be new and "carryover" adult participants and 314 will be new and "carryover" dislocated worker participants; there will also be at least 65 participants served that were exited from the program at least 12 months before the date of services to be provided during the period from October 1, 2011 to September 30, 2012. Individuals among the 65 may be adults or dislocated workers.

Deliverables

The Adult program annual performance outcome measures implemented by the U.S. Department of Labor Employment and Training Administration and set by the Office of Economic and Workforce Development for program year 2011, are as follows:

Mid-Year Performance Outcomes:

- o By March 31, 2012, 75% of all WIA Adult and Dislocated Worker participants exited from the program between 10/09-9/10 shall have entered into employment by the 1st calendar quarter after exiting from the program.
- o By March 31, 2012, 75% of all WIA Adult and Dislocated Worker participants exited from the program between 4/09-3/10 shall have retained employment in the 2nd and 3rd quarter after exiting the program.
- o By March 31, 2012, 75% of all WIA Adult and Dislocated Worker participants exited from the program between 4/09-3/10 who entered into employment in the 1st calendar quarter after exit that are still employed in the 2nd and 3rd quarter after exit and have earned a wage of at least \$11 per hour.

End of Year Performance Outcomes:

- o By September 31, 2012, 90% of all WIA Adult and Dislocated Worker participants exited from the program between 10/09-9/10 shall have entered into employment by the 1st calendar quarter after exiting from the program.
- \circ By September 31, 2012, 90% of all WIA Adult and Dislocated Worker participants exited from the program between 4/09-3/10 shall have retained employment in the 2nd and 3rd quarter after exiting the program.
- o By September 31, 2012, 90% of all WIA Adult and Dislocated Worker participants

exited from the program between 4/09-3/10 who entered into employment in the 1^{st} calendar quarter after exit that are still employed in the 2^{nd} and 3^{rd} quarter after exit and have earned a wage of at least \$11 per hour.

Outcome Measurements

General Management Solutions, Inc. will maintain systems in place to measure program performance and ensure continuous quality improvement. To measure progress toward Common Measures Entered into Employment, Retention Rate and Average Earnings earned, the Program Manager will utilize Workforce Plus.

A monthly report compiled by the Program Manager due to OEWD by the 5th of each month will include the following:

- Number of new enrollments
- o Number of participants that found employment during the month
- o Number of participants that are enrolled into training
- Number that completed training
- o Number of participants that exited the program during the month
- o Summary of participants training programs (i.e. Bio Bootcamp, Medical Coding, etc.)

Performance Evaluation & Monitoring

- The Program Manager will participate in monthly review meetings with the City of Durham's Adult Program Coordinator. Program performance and progress toward anticipated outcomes are reviewed and analyzed at these meetings and strategies to ensure favorable outcome results are developed and implemented by the Program Manager.
- The Program Manager will compile and analyze Performance Reports on a quarterly basis and discuss results in one-on-one quarterly meetings with each Case Manager. The entire GMSI team will meet once a month to review and discuss Performance Reports and strategies to ensure favorable results, and to review current caseloads and ensure that adults and dislocated worker are on track to meet the goals in their individual service strategies.
- GMSI Program Manager will work in direct collaboration with the OEWD Adult and
 Dislocated Worker Program Coordinator to provide an ongoing assessment (monthly) of
 the project/customer flow and the alignment and/or clear delineation of the assigned
 roles/responsibilities of each GMSI case manager in order to provide an ongoing
 evaluation of program performance and the ability of the program to meet and/or exceed
 state negotiated goals.

Outreach and Orientation

The GMSI staff will provide outreach services in the community. This includes an expansion of services and provides opportunities for orientation and to completing applications in targeted communities. GMSI at minimum will conduct no less than 2 WIA orientations a week either onsite at the Durham JobLink or at a location determined by OEWD staff, in an effort to provide

ongoing outreach to the community. GMSI Staff will begin speaking to applicants for Unemployment Insurance in order to facilitate use of dislocated worker services. Staff will be available to participate in the design and implementation of recruitment efforts designed to reach more job seekers.

Eligibility Determination (Orientation, Testing, Assessment, Intake)

The Adult/Dislocated Worker Program will continue to utilize an Assessment/Intake Coordinator to ensure appropriate eligibility determination for WIA intensive services. Having the Intake Staff will be key in making customer connections and in ensuring that individuals get to the right services. The customer is notified at orientation what documentation is necessary for eligibility and provides this information to the Assessment/Intake Coordinator during a separate assessment appointment. GMSI will utilize Basic Skills testing on every customer enrolled in the WIA program during this initial application process. Including Basic Skills Testing in the application process allows for a more meaningful conversation during assessment should training be the identified need. Customers that are identified as having a need that WIA could assist with, begin on an initial Employment Plan. Customers are assigned to a Program Employment Specialist based on their needs. Once the customer is determined to be a candidate for services, the customer is sent for certification where their eligibility is reviewed and certification is completed.

On-going Assessment

Once a customer is assigned a Program Employment Specialist, they will also receive additional objective assessment of their barriers and strengths in developing an Individual Employment Plan to identify program goals. Program staff will work in direct collaboration with the OEWD Adult and Dislocated Worker Coordinator to identify assessment tools (such as the Career Readiness Certification assessed through Work Keys) as additional and/or viable options in conducting assessments. When a customer's interest is unidentified, the Program Employment Specialist will recommend and provide an interest inventory.

Individual Employment Plan

The GMSI staff will work in partnership with the customer to identify an appropriate service strategy and develop the Individual Employment Plan. The IEP is essential in providing good case management to achieve both short and long term goals. This employment plan is a written, structured set of steps to provide concrete and achievable goals for customers. It is a living document which should be changed as necessary to meet the needs of the customers, facilitating their entry into the workforce.

The GMSI staff will prioritize and address the customer's barriers and obstacles immediately. At the same time, they will begin to facilitate employment and/or training and to help the customer develop a long-term career path.

Follow Up Services

The GMSI staff will provide appropriate follow up services to ensure job retention and to ensure that performance measures are met. These follow-up services are completed 1st, 2nd and 3rd quarter after exit to ensure that the program meets performance measures established by the Division of Workforce Development. The Program Employment Specialists are responsible for following up with customers after exit. These cases are not exited until the assigned staff is sure that employment is stable and that the customer has made a reasonable adjustment to work.

A wide range of services are provided following placement with the goal of ensuring that the support and planning needed to maintain employment are in place. Utilizing the monthly report staff will track which customers are currently in follow-up stages. During this time staff will be able to reach out to customers via phone, mail and email to verify their employment. The Program Employment Specialists notifies the customers at time of exit they are being exited. The Program Employment Specialist makes sure the customers understand the availability of additional employment services over the next year. The staff will provide a "professional development" session for these customers so we are able to reach them in a group setting and allow them to continue to network. An opportunity for a "job Upgrade" is greatly enhanced by attending these sessions.

Individual Training Accounts

For eligible customers who are unable to secure employment through less intensive services, the program staff will coordinate occupational skills training through approved vendors or when possible on-the-job training opportunities. Before training begins, the Program Employment Specialist will work with the customer to ensure that barriers to successful program completion are removed. The Program Employment Specialist case management is expected to help the customer evaluate training options to ensure that any program selected leads to an occupation that is suited the customer's work preferences and abilities and is one in which the customer can be reasonably expect to experience success.

Supportive Services

The program staff will be trained in and maintain professional development opportunities in how to best assess and identify when support services are needed to ensure client success. Prior to using funds for these services, GMSI will assist the client in exploration of personal resources and other community programs and in making plans for addressing ongoing needs. Although in some cases supportive services are necessary in order for customer's to obtain and retain a job, WIA dollars should be the last the resort used. When necessary, GMSI will provide transportation assistance, emergency childcare, clothing and emergency housing. Supportive services should be used as a tool for work. The need for these items should not interfere with a customer being successfully employed.

Integration of the Adult/Dislocated Worker Program into the Durham JobLink Career Center

The WIA AW/DW is a program which is the next level for a customer looking for work. When he/she is unable to find employment on their own, WIA is one of the many case management programs that can be offered for additional employment services. The Program Staff will

collaborate in JobLink events and participate in notifying and training all JobLink partners about WIA and services available. The Program staff will work as part of the seamless service delivery team with the other system partners at the JobLink to ensure that the needs of local job seekers and employers are being met. GMSI will also be encouraged to participate in the following ways with the JobLink Career System:

- GMSI Program Manager and/or staff designee will attend and contribute at Durham JobLink Business Solutions Team meeting (specifically in an effort to advance "pipeline" and/or employment connections between JobLink participants and local businesses).
- GMSI Program Manager and/or staff designee will attend and contribute at Durham JobLink Leadership and Business Services Teams
- GMSI Program Manager and/or staff designee will work in direct collaboration with OEWD team and JobLink partners in supporting jobseeker to business "Pipeline" connections through participation at strategically arranged "Pipeline" meetings (i.e. meeting with HR representatives of a company that is looking to hire Durham residents) on an "as needed" basis and- through the support of programmatic activities that will increase connections made between WIA clients and identified "pipeline" employment opportunities.
- GMSI will utilize available space at the new JobLink location to be housed in the Northgate Mall location and will designate a staff member to engage in Job Development activities that will be housed in this new JobLink location at Northgate on an "as needed" basis.(See description of Job Developer duties below)

Customer Confidentiality

All counseling activities are confidential and the staff consists of trained counselors who adhere to all counseling ethics and must sign a statement to this effect at the time of hire. All records are confidential, and standard federal guidelines for the maintenance of records are maintained.

Enrollment of Latino participants and speakers of other languages into the WIA Program

The program staff will work to include members of Durham's Latino population in its service pool. Staff will work to support JobLink bilingual staff to ensure that appropriate resources and information make it to the Latino community. The program staff will assist in connecting individuals to employment where their language barrier is not an issue by utilizing our employer network and when appropriate may refer the customer to ESL classes.

Job Search / Job Development Design

The program staff will work with a "universal" client to introduce the fundamentals of good job techniques. Skills are developed through individual assessment and group workshops. At JobLink, WIA offers all clients access to counselors who will discuss their specific goals and barriers; directing individuals to appropriate plans and action steps. WIA offers the entire community employability coaching through workshops, both in-house and in the community.

The universal client is also invited to join networking opportunities to foster peer relationships and peer coaching. For example, participants in the Professional Placement Network (PPN) have shared information on job opportunities, tips for accessing services, and tips for surviving the job search.

Clients that apply to and become clients of WIA receive intensive services that include more individualized coaching, identification of gaps, needs and barriers, and action plan development. Clients enjoy a one-on-one mentoring and advocacy relationship that allows them to hone their job-seeking skills through receipt of active assignments, sourced job opportunities, interview practice/coaching, and access to various job experiences. To round out the WIA experience, clients have access to their WIA staff after attaining employment for job-retention coaching.

GMSI will support consistent job placement numbers by developing meaningful relationships with industry employers. GMSI will provide a Job Development professional to solely work on identifying workforce trends, employer needs, and active job opportunities. This Job Developer will work with staff to provide Lead Generation, schedule interviews, and follow up with employers.

Job Development

GMSI will provide a full-time job developer to support the Durham Workforce Development and City of Durham's Office of Economic and Workforce Development efforts in connecting jobseekers and businesses. To accomplish this they plan to do the following:

- Encourage, with our clients, job search as a full time activity through the use of daily assignments in the form of signed contracts from their Program Employment Specialist.
- Focus on relationships with employers and developing partnerships with them.
- Provide services to employers as well as to our clients.
- Focus on job matching.
- Assist customers in identifying realistic and immediate job goals and to develop a plan to reach their long term career goals.
- Incorporate Professional Placement Network to facilitate customer networking opportunities and employer contacts for the mid-career customer base.
- Incorporate bi-weekly mock interview sessions into its program framework.

Outreach Activities to Local Businesses

Businesses tend to use services they are familiar with, so it is important that they are introduced to the local One Stop and the benefits available to the job seeker and employer. The program staff will also continue to look to our business community as a client and partner; utilizing their input to drive the types of training opportunities we support and the avenues of employment we direct our clients towards. The program staff will continue to ask our business community to identify what skills (technical and soft) they need and provide that information to our clients. In this way, we feel confident that WIA is uniquely servicing two diverse yet interrelated clients.

The program staff will continue to promote OJT, Work Experience services and short-term Vocational (market driven) Training as a mutually beneficial vehicle for candidate recruitment and client work opportunity. OJT and WEX provide local employers financial incentives for working with WIA customers. OJT and WEX provide customers with necessary training and exposure, encouraging the employer to retain the customer for full time employment. GMSI will support in the development of OJT and WEX opportunities. Both opportunities will be structured to ensure that they provide the employer and employee with concrete performance objectives. Programs will be designed to meet the specific needs of the individual employer and placements will be monitored by the Program Employment Specialist until the individual's training is completed.

To accomplish this staff will do the following:

- Ensure our staff understands the needs of the business community,
- Invite employer-input to help identify market needs and then drive client services.
- Develop an employer database and track both contacts and outcome,
- Develop a candidate resume database based on skills to assist with employer recruitment,
- Provide marketing and customer service training to the entire staff,
- Partner with JobLink entities as part of the Business Service Team,
- Encourage staff attend Professional Networking groups to make connections with businesses, HR representatives and other business professionals.

Training Relevant to Current Labor Market

In order to ensure that customers choose employment and training options in which they will become competitive and gain job security in the forefront of local labor market demand, training will only be approved in high demand occupations and when it is felt that the individual has a reasonable opportunity for success in their chosen field. Program staff will work in direct collaboration with OEWD staff and JobLink partners in order to provide an ongoing assessment off the current labor market. All training must be provided by an approved training vendor who is monitored by the Board. In **all** cases, training is contingent upon completing due diligence. Specifically, program staff will require all customers to research and then provide information about their chosen field. In turn, GMSI will provide the customers with information and feedback regarding their desired training choice. Open dialogue regarding the pros and cons of the proposed training helps to secure commitment and validates the choices made. GMSI staff will provide the customer with information from the DWDB's strategic plan and we encourage them to look into training in high growth industries.

Customer Specialized Assessments

Accurate, objective assessments are key to customer success. Throughout their relationship with WIA, customers are provided opportunities for assessment. From the beginning, customers are given a basic skills and interest assessment. As the client progresses within the program, they are offered mock interviews, technical skills assessments and interest inventories to assist them and

their Employment Specialist. Career counseling and planning is tailored to client's based on understood client deficiencies.

Attachment A-1

Of the Second Amendment Contract

(Amended October 2011)

ATTACHMENT A-1

Second Amendment

STATEMENT OF WORK

Durham Workforce Development Board

GENERAL MANAGEMENT SOLUTIONS, INC.

Background

In March 2011, the Office of Economic and Workforce Development received a notice from the NC Division of Workforce Development that the Durham Local area was awarded a grant in the amount of \$200,000 (in 2 allotments of \$100,000) in On-the-Job Training (OJT) funds that were awarded to the DWDB to provide on-the-job training subsidies to help offset costs for Durham businesses to hire long-term unemployed participants of the WIA Adult and Dislocated Worker program, graduates of local Tech school Jobs Now programs, or to support the 3000 state employees who will be affected by the reduction in force notices and/or terminated from their positions by June 30, 2011. The total \$200,000.00 grant must be expended by December 31, 2011.

GMSI has been awarded \$180,000 under the First and Second Amendments to support the OJT activities listed above. Services and performance outcomes that occur based upon OJT funded activities will be tracked separately from the WIA participants receiving employment and training services under the contract amendment that is scheduled to end on September 30, 2011.

Deliverables

- Contractor shall serve between 25-50 individuals (depending on the amount of each subsidy that is contingent with the size of the company);
- As stipulated by the NC Department of Commerce Division of Workforce Development, the Contractor will target the following individuals to participate in under this OJT program:
 - a) Dislocated Workers who are enrolled in the WIA program and/or participants who are involved with the JobLink system - with specific recruitment of the chronically-long term unemployed as identified by the Employment Security Commission and the Employment Security Commission REA program. For the purposes of this contract, a "Chronically Unemployed" individual is defined as someone who has been laid –off and unemployed for 19 weeks or more;
 - b) Graduates of the local JobsNow program; and/or
 - c) A state employee who will be or was affected by the reduction in force notices and/or terminated from their positions as of June 30, 2011.

- Contractor will conduct an assessment of individual participant skill-sets in order to best determine viability of participant OJT placements;
- Contractor will develop OJT contracts and/or place WIA participants with private for-profit and not-for-profit businesses;
- Contractor will provide outreach to targeted businesses to match employers/industries based on skill sets that are identified through an assessment of prospective OJT participants;
- Contractor will track services and performance outcomes that occur based upon OJT funded activities listed herein separate from the WIA activities listed in Attachment A of the ORIGINAL CONTRACT;
- Contractor will establish separate accounting mechanisms to report and invoice for OJT activities listed herein;
- Contractor will adhere to the OJT (submitted to Contractor prior to the time of execution of this
 contract) policy submitted to and approved by the NC Department of Commerce Division of
 Workforce Development and will monitor all On-the-Job Training contracts for local, state and
 federal compliance;
- Contractor is required to provide a monitoring report on all On-the-Job projects that will include but is not limited to, number of project participants, number of project referrals, funds exhausted to date and will provide any other report that the DWDB may request within and agreed upon time period.

Attachment B

Of the Second Amendment Contract

(Amended October 2011)

Durham WIA Total Program Budget PY 2011 - 2012 Agency Name: General Management Solutions, Inc. (GMSI)

Program Costs		e Item Totals		V Services 35%		W Services 65%
Staff Salaries	\$	285,822.00	\$	100,037.70	\$	185,784.30
Staff Fringe Benefits	\$	67,746.00	\$	23,711.10	\$	44,034.90
Staff Travel, Training and Development	\$	7,500.00	\$	2,625.00	\$	4,875.00
WEX	\$	25,000.00	\$	8,750.00	\$	16,250.00
PPN	\$	4,500.00	\$	1,575.00	\$	2,925.00
Rental Space	\$	15,000.00	\$	5,250.00	\$	9,750.00
Non-Expendable Property	\$	2,500.00	\$	875.00	\$	1,625.00
OJT Formula	\$	20,000.00	\$	7,000.00	\$	13,000.00
Communications	\$	1,500.00	\$	525.00	\$	975.00
Supplies	\$	7,500.00	\$	2,625.00	\$	4,875.00
Direct Training Costs	\$	174,830.00	\$	61,190.50	\$	113,639.50
Child Care Costs	\$	2,500.00	\$	875.00	\$	1,625.00
Participant Transportation Costs	\$	8,500.00	\$	2,975.00	\$	5,525.00
OJT Federal	\$	-	\$	-	\$	-
Other Participant Support Services	\$	6,000.00	\$	2,100.00	\$	3,900.00
Subtotal Training/Support Costs	\$	628,898.00	\$	220,114	\$	408,784
Administrative Costs	Lin	e Item Totals	AW Services		DV	W Services
Staff Salaries	\$	29,484	\$	10,319	\$	19,165
Staff Fringe Benefits	\$	8,845	\$	3,096	\$	5,749
Subtotal Program Costs	\$	38,329	\$	13,415	\$	24,914
Total Project Costs	Line Item Totals		AW Services		DW Services	
Total Program Costs	\$	667,227	\$ 2	33,529.45	\$	433,698

Profit @ 8%	\$	58,000	\$	\$ 20,300.00		
Total Program Costs	\$	725,227	\$	253,829	\$	
Program Costs	Line	e Item Totals	3	DW Servic	es	
Staff Salaries	\$	15,000.00		\$ 15,000.	00	
Staff Fringe Benefits	\$	4,500.00		\$ 4,500.	00	
Staff Travel, Training and Development	\$	-		\$	-	
WEX	\$	-		\$	-	
PPN	\$	-		\$	-	
Rental Space	\$	-		\$	-	
Non-Expendable Property	\$	-		\$	-	
OJT Formula	\$	-		\$	-	
Communications	\$	-		\$	-	
Supplies	\$	-		\$	-	
Direct Training Costs	\$	-		\$	-	
Child Care Costs	\$	-		\$	-	
Participant Transportation Costs	\$	-		\$	-	
OJT Federal	\$	131,580.00		\$ 131,580.	00	
Other Participant Support Services	\$	-		\$	-	
Subtotal Training/Support Costs	\$	151,080.00		\$ 151,0	80	
Administrative Costs	Line	e Item Totals	S	DW Service	es	
Staff Salaries	\$	-		\$	_	
Staff Fringe Benefits	\$			\$		
Subtotal Program Costs	\$	-		\$	_	

37,700

471,398

Total Project Costs	Line Item Totals	DW Services
Total Program Costs	\$ 151,080	\$ 151,080
Profit @ 8%	\$ 13,138	\$ 13,138

Total Program Costs**	\$ 164,218	\$ 164,218

Durham WIA Total Program Budget PY 2011 - 2012 Agency Name: General Management Solutions, Inc. (GMSI)

Program Costs	Lin	Line Item Totals AW S		W Services	D	W Services
Staff Salaries	\$	300,822.00	\$	105,287.70	\$	195,534.30
Staff Fringe Benefits	\$	72,246.00	\$	25,286.10	\$	46,959.90
Staff Travel, Training and Development	\$	7,500.00	\$	2,625.00	\$	4,875.00
WEX	\$	25,000.00	\$	8,750.00	\$	16,250.00
PPN	\$	4,500.00	\$	1,575.00	\$	2,925.00
Rental Space	\$	15,000.00	\$	5,250.00	\$	9,750.00
Non-Expendable Property	\$	2,500.00	\$	875.00	\$	1,625.00
OJT Formula	\$	20,000.00	\$	7,000.00	\$	13,000.00
Communications	\$	1,500.00	\$	525.00	\$	975.00
Supplies	\$	7,500.00	\$	2,625.00	\$	4,875.00
Direct Training Costs	\$	174,830.00	\$	61,190.50	\$	113,639.50
Child Care Costs	\$	2,500.00	\$	875.00	\$	1,625.00
Participant Transportation Costs	\$	8,500.00	\$	2,975.00	\$	5,525.00
OJT Federal	\$	131,580.00	\$	-	\$	131,580.00
Other Participant Support Services	\$	6,000.00	\$	2,100.00	\$	3,900.00
Subtotal Training/Support Costs	\$	779,978.00	\$	226,939	\$	553,039

Administrative Costs	Line Item Totals		AW Services		DW Services	
Staff Salaries	\$	29,484	\$	10,319	\$	19,165
Staff Fringe Benefits	\$	8,845	\$	3,096	\$	5,749
Subtotal Program Costs	\$	38,329	\$	13,415	\$	24,914

Total Project Costs	Line Item Totals		AW Services		DW Services	
Total Program Costs	\$	818,307	\$	286,407.45	\$	531,900
Profit @ 8%	\$	71,138	\$	24,898.30	\$	46,240
Total Program Costs**	\$	889,445	\$	311,306	\$	578,139